

# Triglav Group

**Investor Presentation** 

### triglav

triglav.eu

### **Building a Safer Future**

June 2024



### Disclaimer

Information in this presentation is based on the unaudited financial statements January 2023.

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### Information in this presentation is based on the unaudited financial statements prepared in accordance with the new IFRS 9 and IFRS 17 standards effective from 1









- Q1 2024 Results
- 2024 FY Outlook & Profit Guidance



# About Triglav Group





# **Equity Story**

### Over 120 years of operation

- Strong balance sheet<sup>2</sup>: € 4.2Bn
- Profitable and safe operations
- Auditor Deloitte
- Rating A/Stable outlook
- Rigorous ERM
- Market leader in Adria region<sup>1</sup>
- > 5.200 employees
- Committed to sustainability

<sup>1</sup> Adria region: Slovenia, Croatia, Serbia, Bosnia and Herzegovina, Montenegro, North Macedonia.<sup>2</sup> Unanudited Q1 2024

### Insurance

Two core activities<sup>2</sup>

### Non-life

### Life

### Health

### Reinsurance

### GWP: € 1.7Bn (2023)

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Deloitte.
S&P Global
A BEST

### Asset management

- Own insurance portfolio (€ 2.2Bn)
- AUM Triglav Skladi (€ 1.4Bn)
- AUM Trigal (€ 92M)

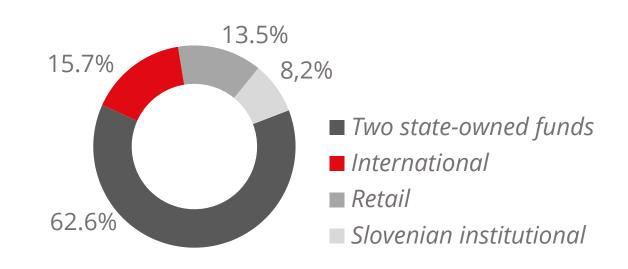
Total AUM: € 5.2Bn (UL incl.)

### Triglav's Share

- High dividend yield
- On Ljubljana SE since 2008 USEPRIME

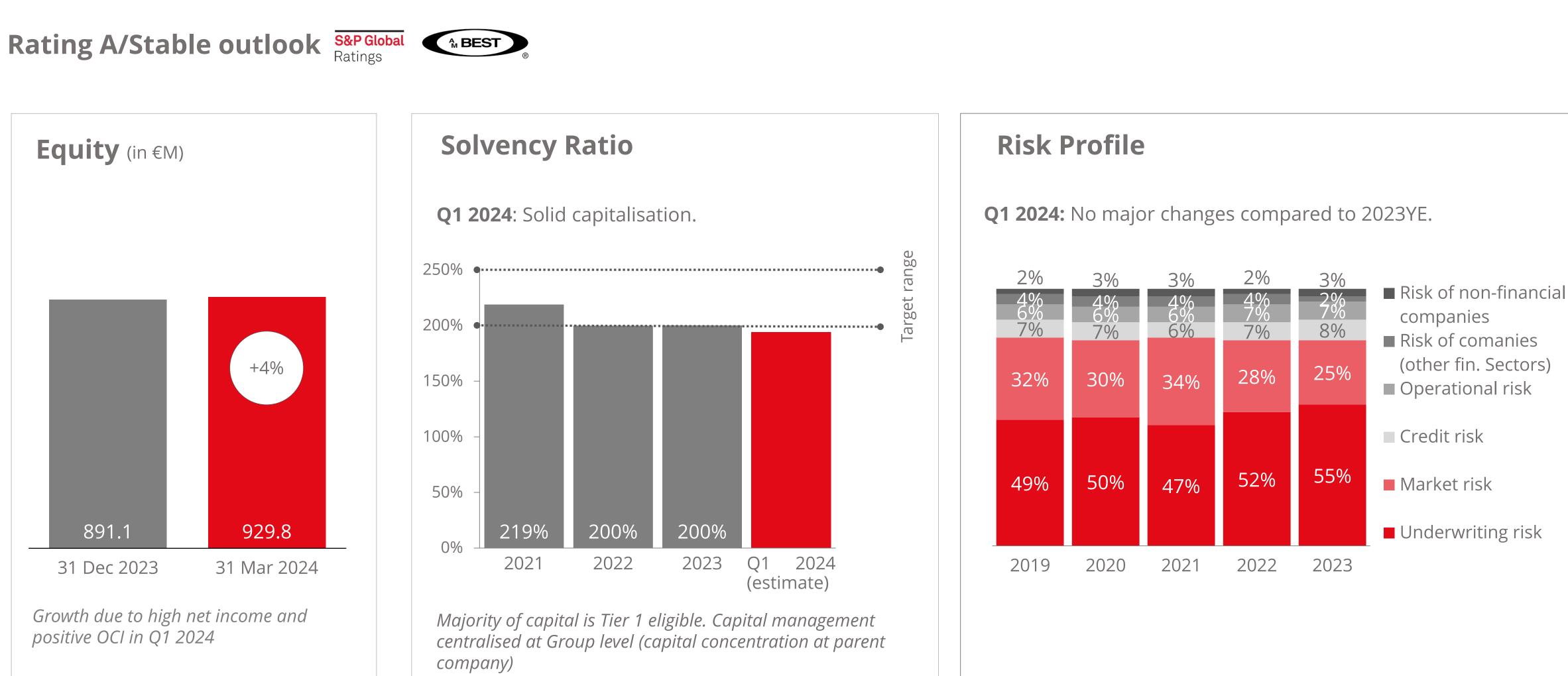


- Market maker: InterCapital
- In LJSE TOP 5 by liquidity and TOP 4 by size (market cap € 809M in Q1 2024).
- Shareholder structure (Q1 2024):

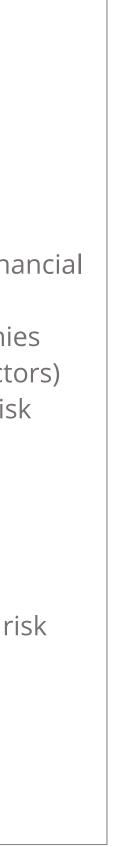




# **Robust Financial Stability and Strong Capital Base**









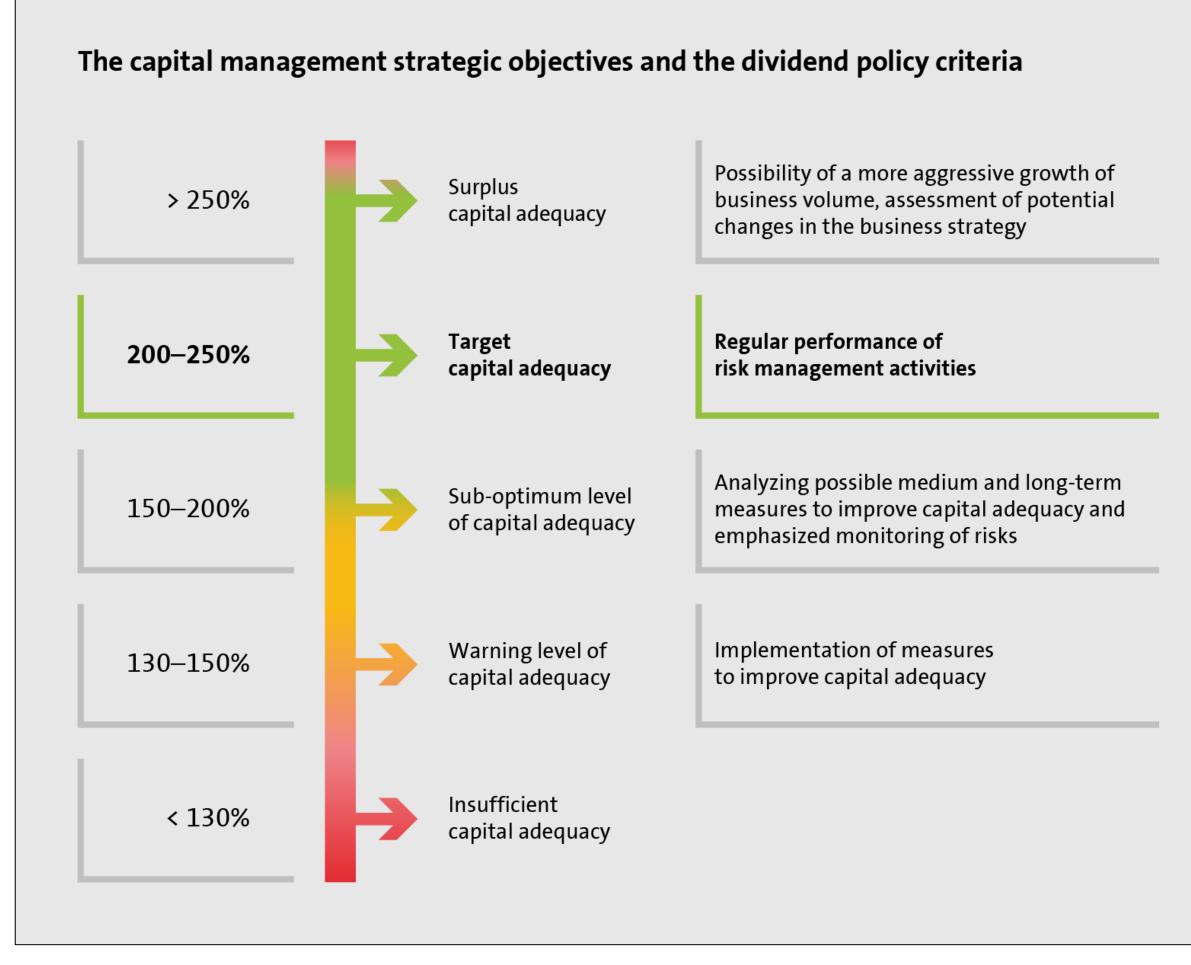
# **Robust Financial Stability and Strong Capital Base**

Triglav is **consistent with its risk appetite if long-term capital adequacy is between 200% and 250% in the long term** (based on S&P credit rating A, individual values within range are not targeted).

Capital management is **centralized at group level** (concentration of capital in parent company).

**Ensuring efficient use of available capital**, which provides:

- Safety and profitability of operations at the Group level
- High level of trust of all stakeholders
- Compliance with regulatory requirements in field of capital adequacy
- Achieving adequate capital adequacy in ORSA process
- Maintaining credit ratings grades of at least A









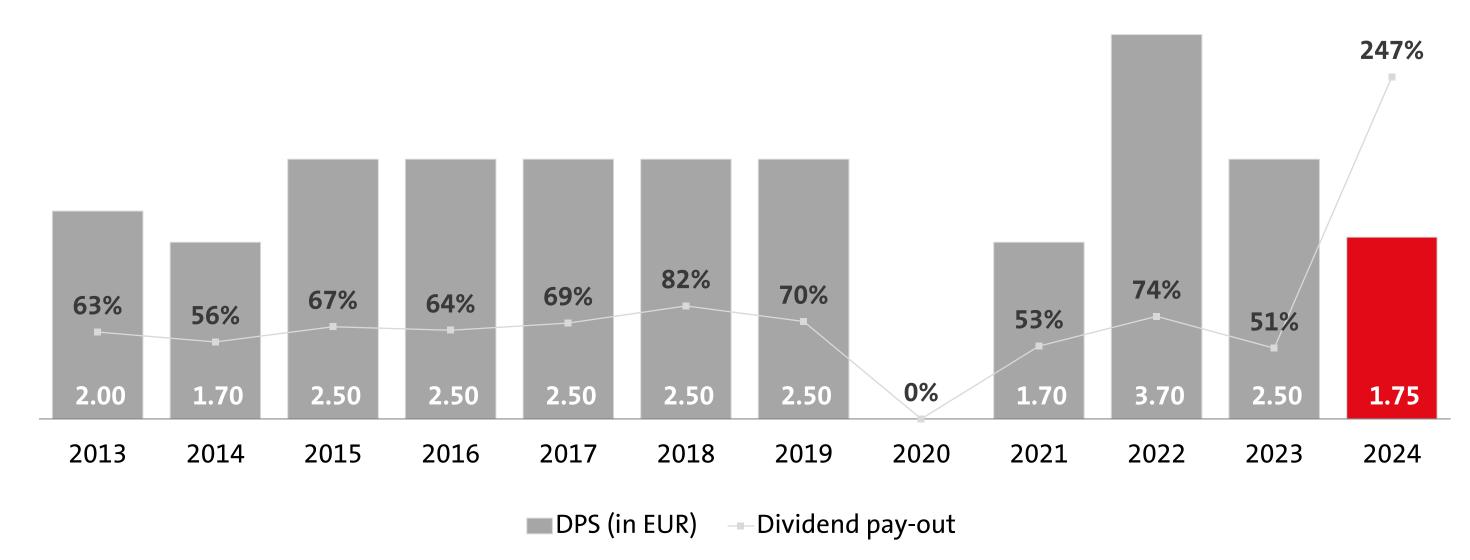
# **Attractive & Sustainable Dividend Policy**

### **Dividend Policy:**

Minimum dividend pay-out is set to 50% of consolidated net profit for previous year. Triglav will strive not to reduce its dividend payment below level of previous year.

Dividend policy is **subordinated to achieving** medium-term sustainable target capital adequacy of Triglav Group.

Three objectives are followed in balanced manner: to ensure prudent capital management of Triglav Group and its financial stability, to reinvest net profit in implementation of strategy of growth and development of Triglav Group and to pay out attractive dividends to shareholders.

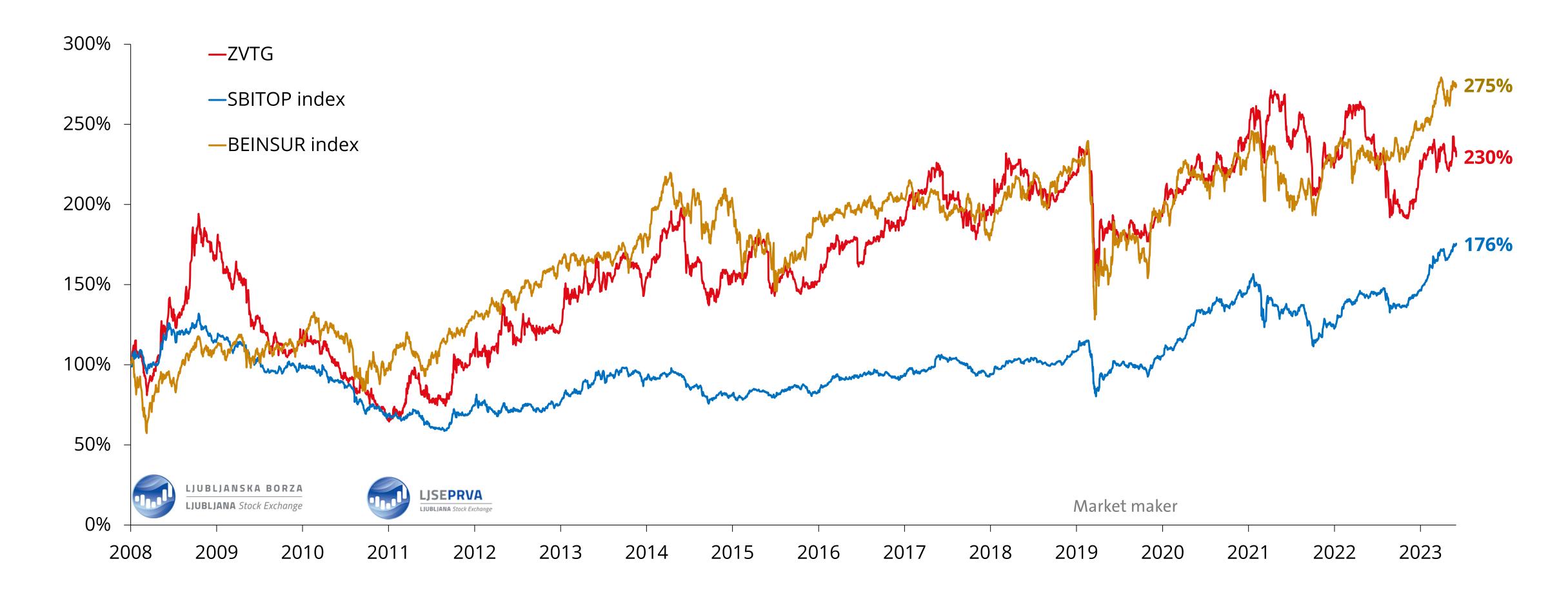


**In 2020:** Regulator's call upon insurance companies in Slovenia to suspend payout of dividends. **In 2021:** Triglav met regulator's requirements for dividend payment related to uncertainties in markets due to pandemic. In 2022: Several aspects and circumstances of recent years also taken into account. In 2024: After lower EBT in 2023 due to negative one-offs, normalization of operations in 2024 is taken into account.

**Gross DPS** (in €) **and Dividend Payout Ratio** (% consolidated net earnings for previous year)



## Triglav Share on Ljubljana SE<sup>1</sup>



<sup>1</sup> 2009 is first full year of trading on the Ljubljana Stock Exchange. SBITOP – index of Ljubljana Stock Exchange. BEINSUR – index of EU insurer's shares. Data: 2008 – 31 May 2024





### High "A" Credit Ratings/Stable

### **S&P Global** Ratings



Triglav Group's standalone credit profile (S&P\*):

**Business risk profile – strong** 

**Financial risk profile – very strong** 

Stable and solid reinsurance protection

			l I	
	Year	Credit rating	Medium-term outlook	Rating Agency
2023	2023	А	Stable	AM Best S&P Global Ratings*
	2022	А	Stable	AM Best S&P Global Ratings
	2021	А	Stable	AM Best S&P Global Ratings
	2020	А	Stable	AM Best S&P Global Ratings
	2019	А	Stable	AM Best S&P Global Ratings
	2018	А	Stable	AM Best S&P Global Ratings
	2017	А	Stable	AM Best S&P Global Ratings
2016	2016	А	Stable	AM Best S&P Global Ratings
	2015	A-	Positive	AM Best S&P Global Ratings
	2014	A-	Positive	AM Best
	2014	A-	Stable	S&P Global Ratings
		A-	Stable	S&P Global Ratings
	2013	A-	Stable	AM Best
		BBB+	Positive	S&P Global Ratings
	2012	A-	Negative	S&P Global
	2011	А	Negative	S&P Global
	2010	А	Stable	S&P Global
	2009	А	Stable	S&P Global
2008	2008	A	Stable	S&P Global

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### **Triglav Story**

Profitability Client-centric approach New ways of doing business 2017 2021

2010 Profitability 2017 Selective expansion

> Transformation into a public limited Company Expansion of business



### 2022 2025

Key strategic guidelines unchanged. Outstanding client experience, digital transformation, service-oriented business models.

2008

### 8 Listing on Ljubljana SE

2000

Leading position in Slovenia Expansion started

Established in Austro-Hungarian Empire as first Slovenian insurance company founded with domestic capital







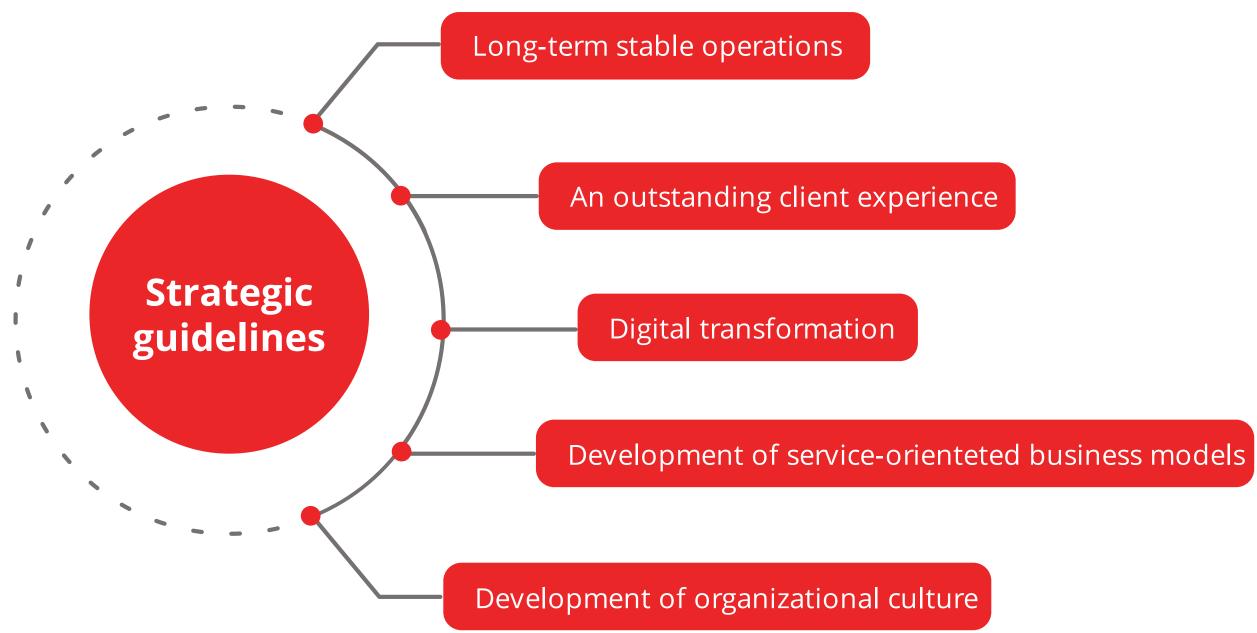


# Triglav Group Strategy for 2022-2025



Mission

We build a safer future. We are client-centric. We support development of our partners. We provide development-oriented environment for our employees. We are stable, safe and profitable investment for our investors.

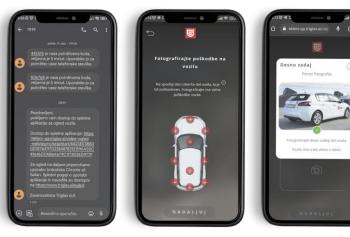


Insurance products with focus on their flexibility and accessibility

*"Customer engagement" platform* 

Digitalisation of assistance, sales and claims procedures



















# Leading Market Position in Adria Region

### **SLOVENIA**

**41.4%** (+0.9 pp)

Market Share

1<sup>st</sup> rank

### **CROATIA**

**5.1%** (+1.1 pp) Market Share 8<sup>th</sup> rank

### **MONTENEGRO**

**38.3%** (-0.1 pp)

Market Share

1<sup>st</sup> rank

### **ADRIA REGION** (2022YE) 21.7% Market Share

1<sup>st</sup> rank

### **BOSNIA & HERZEGOVINA**

**9.7%** (+0.5 pp) Market Share

3<sup>rd</sup> rank

### **SERBIA**

**7.3%** (+0.3 pp) Market Share 5<sup>th</sup> rank

### **NORTH MACEDONIA**

**13.4%** (2023) Market Share

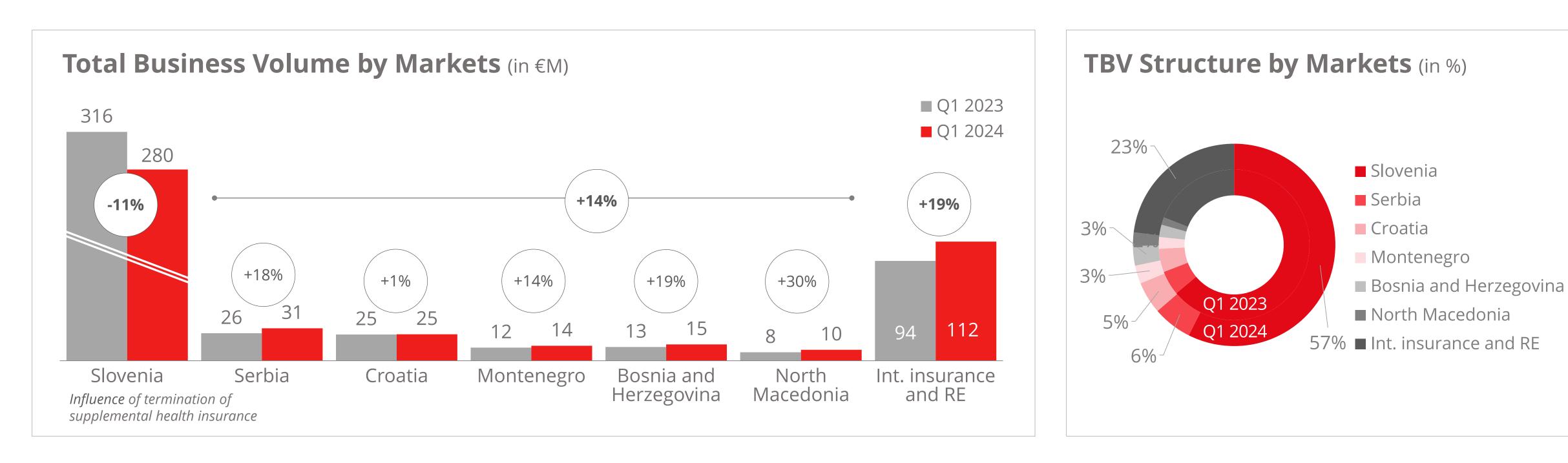
3<sup>rd</sup> rank







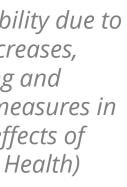
# **Triglav Group Markets**



101 (0/ /					*Restored prof
p) 101.6% (+3.9 pp)	101.5% (+1.1 pp)	89.6% (-2.1 pp)	92.5% (-8.6 pp)	107.1% (+2.8 pp)	effects of price —— other underwri
					claims handlin, NL, and positiv reserve release









### Two Tier Governance System





Andrej	Slapar
Presiden	t

CEO

The first start/end of term of office:

Employed at the Triglav Group since:

2013 - 2029

1997

Uroš	lvanc
Memb	er

CFO

**Tadej Čoroli** Member

Non-life, Sales, Marketing

### Marica Makoter

Member and Employee Representative

HRM, Fraud prevention, Strategic sourcing, Project Management **Blaž Jakič** Member

Life, IT, Risk, Digital Platform & Business Intelligence

2014 - 2029	2014 - 2029	2011 – 2026	2023 - 2028
2001	2001	2001	2010



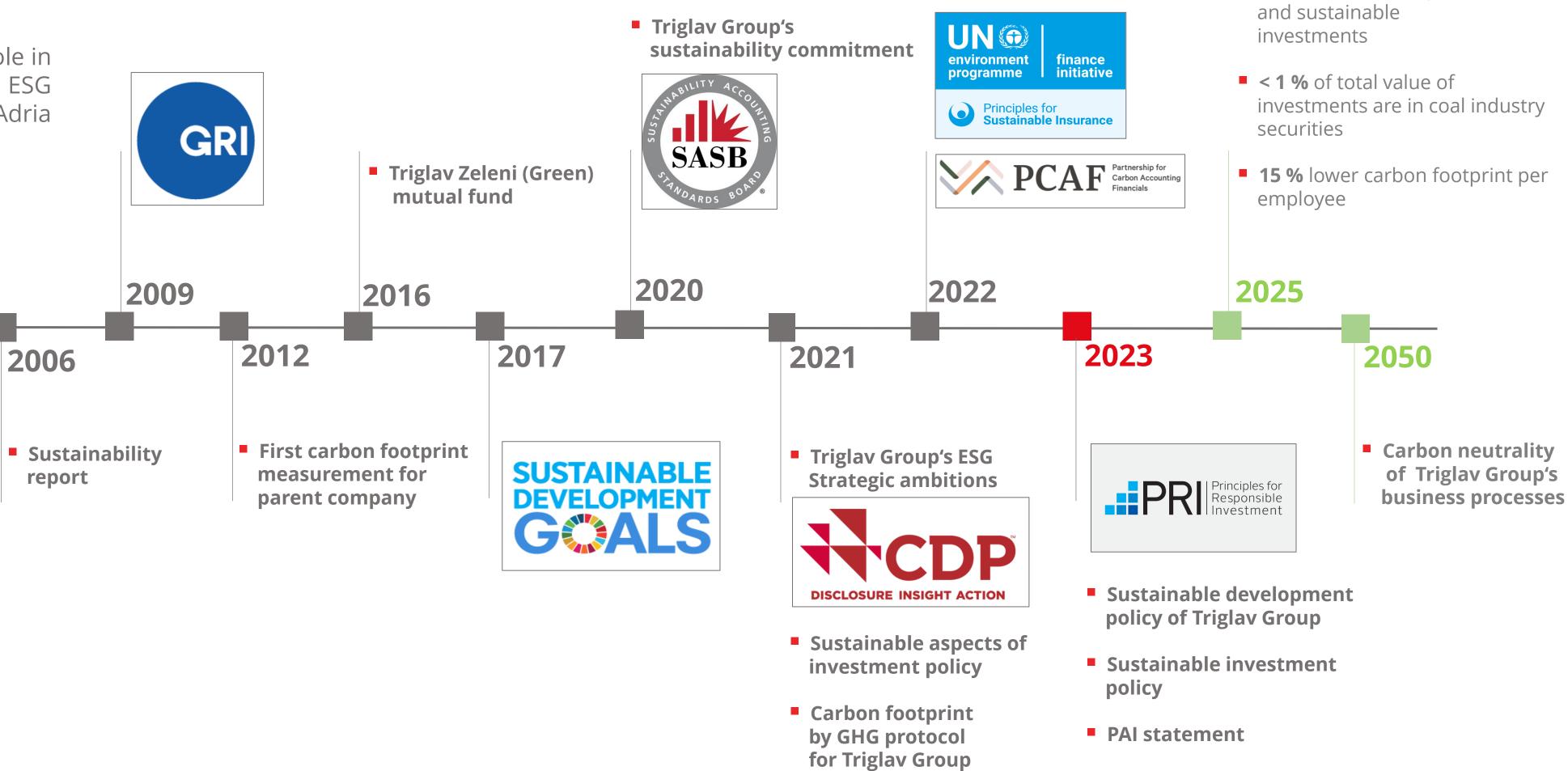




## Sustainability – our E, S & G

Triglav aims to play the leading role in integrating the best global ESG practices into its operations in Adria region.

*More information on website* https://www.triglav.eu/





Doubled share of green





# Appendix

### Q1 2024 Results 2024 FY Outlook & Profit Guidance



# Q1 2024 Highlights



In Q1 2024 high profit growth and strong performance in all segments

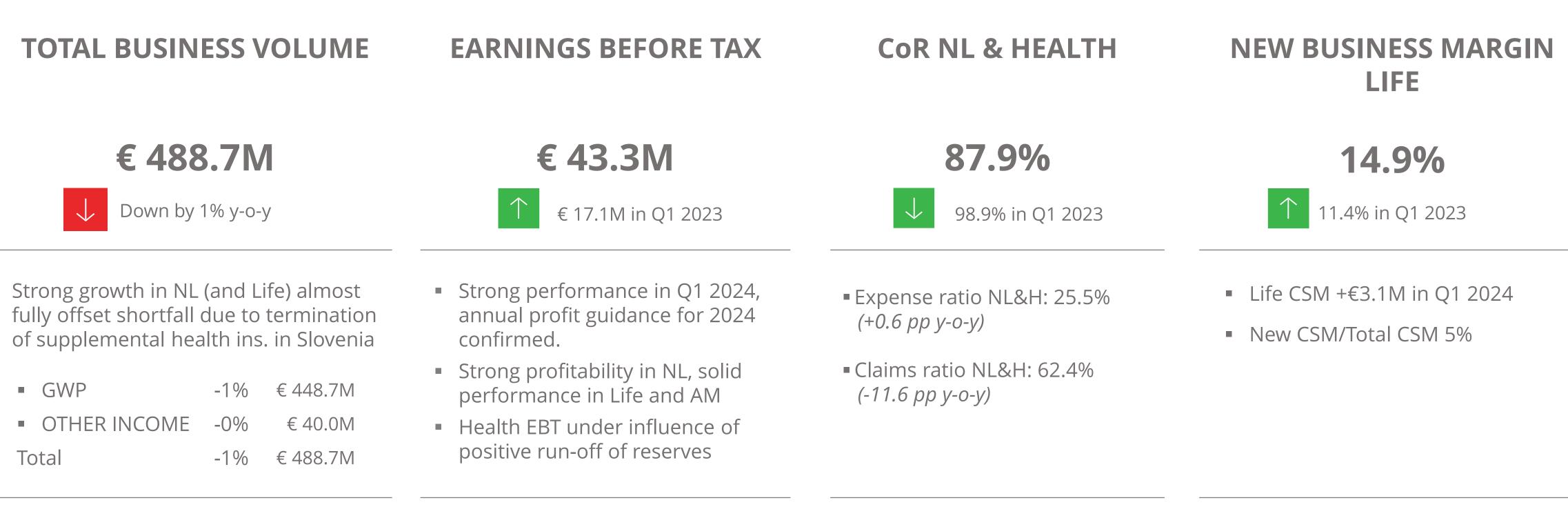


**Robust financial stability and solvency** 





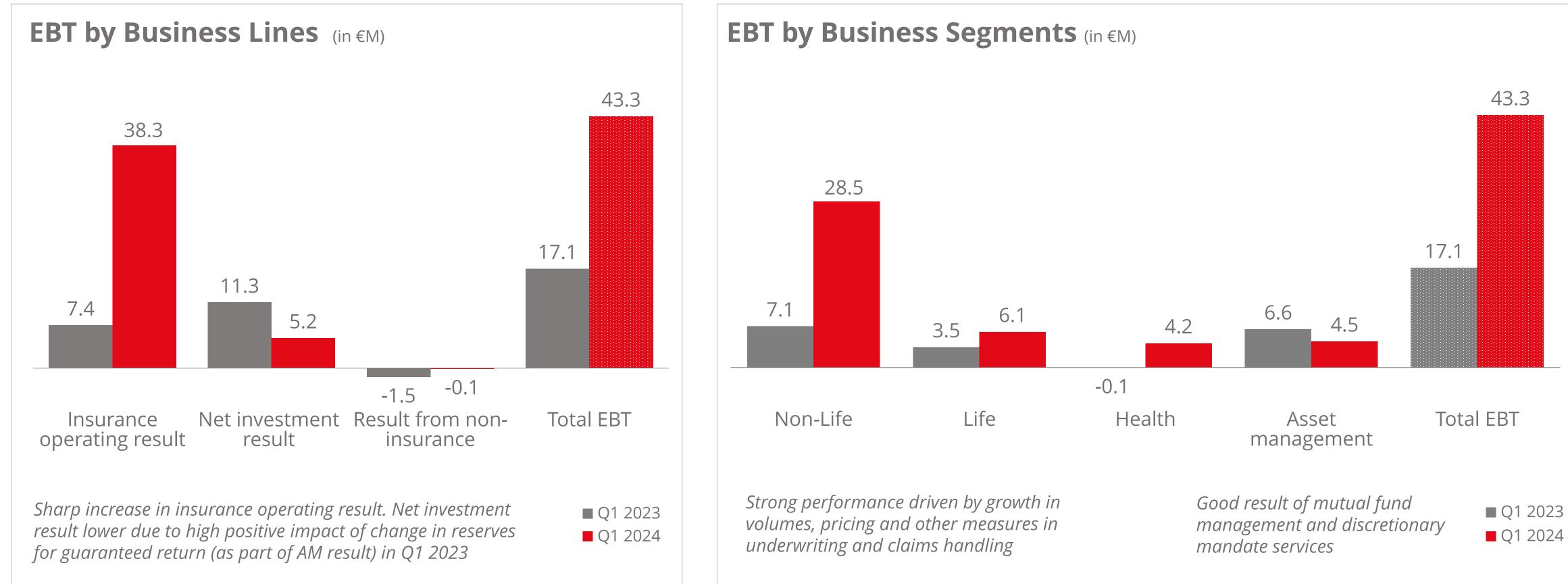
# Q1 2024 Key Financials and KPIs



<ul> <li>GWP</li> </ul>	-1%	€ 448.7M
<ul> <li>OTHER INCOME</li> </ul>	-0%	€ 40.0M
Total	-1%	€ 488.7M



# **Strong Insurance Service Results in Q1 2024**

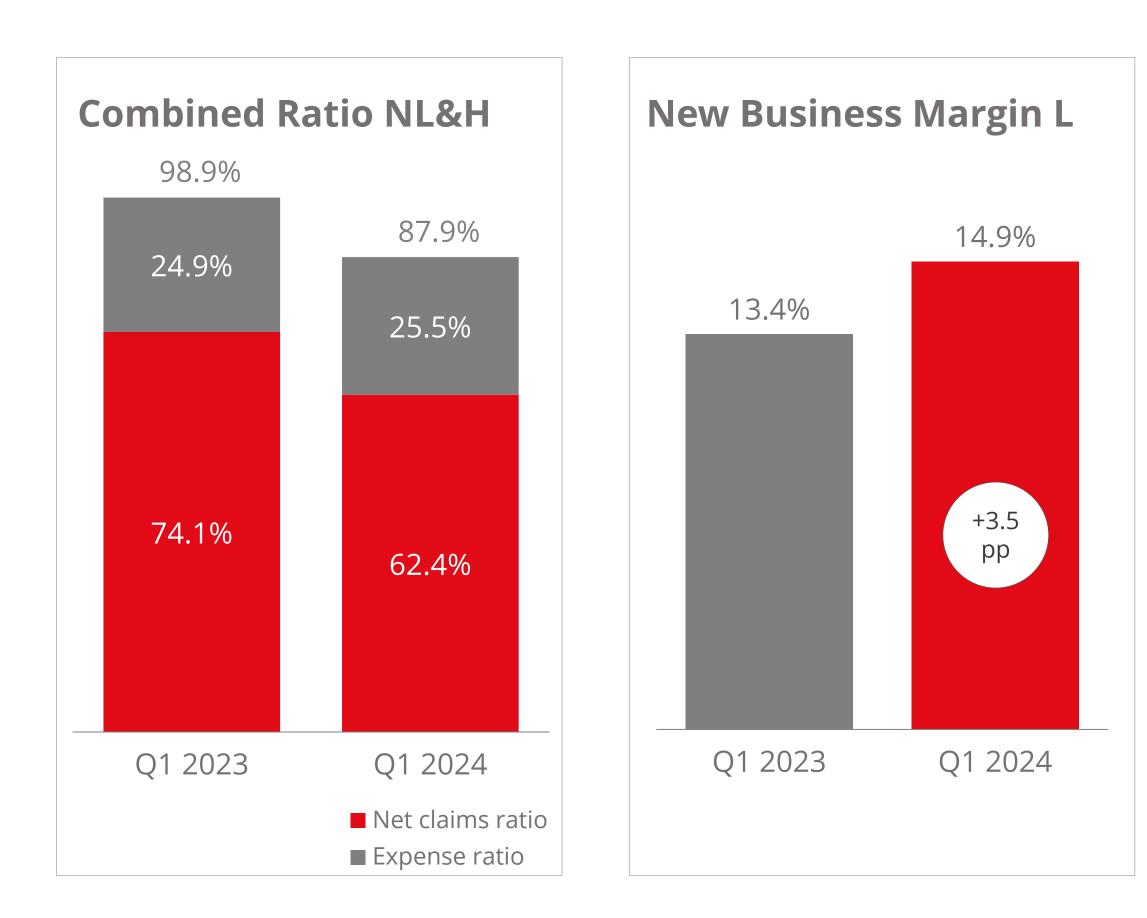


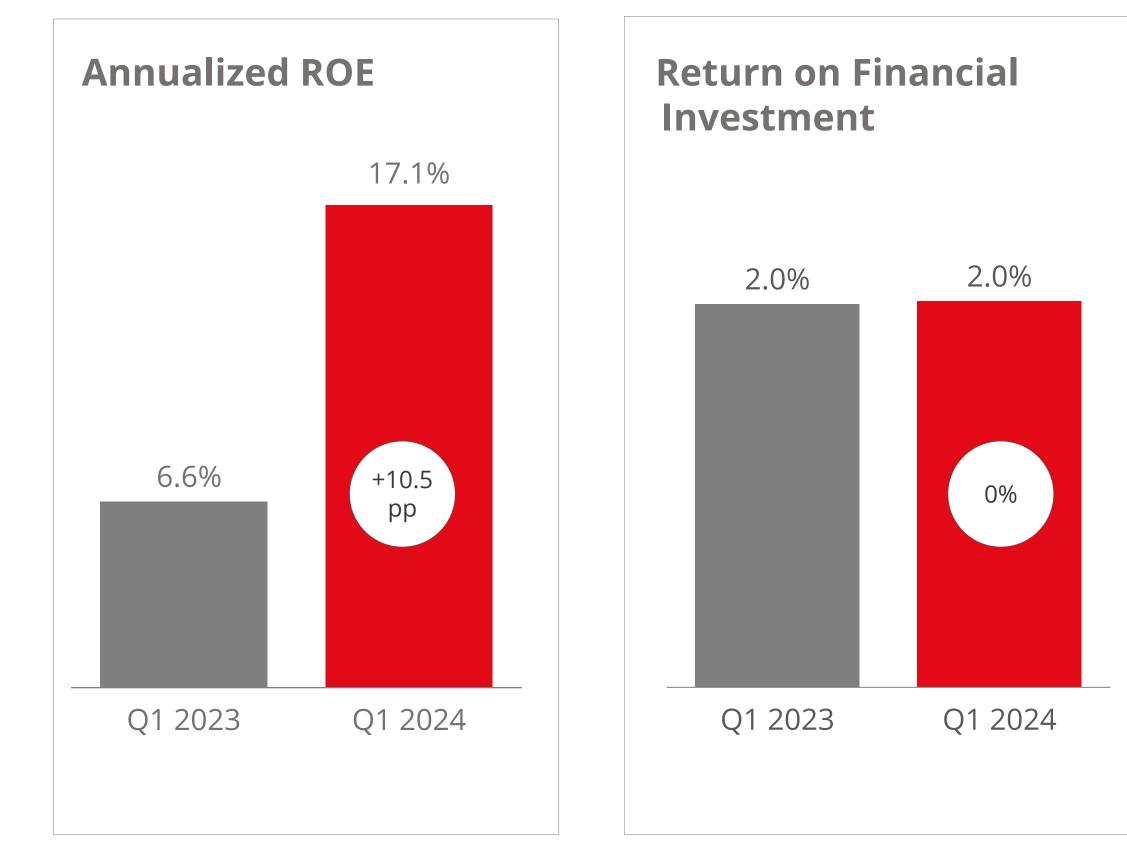






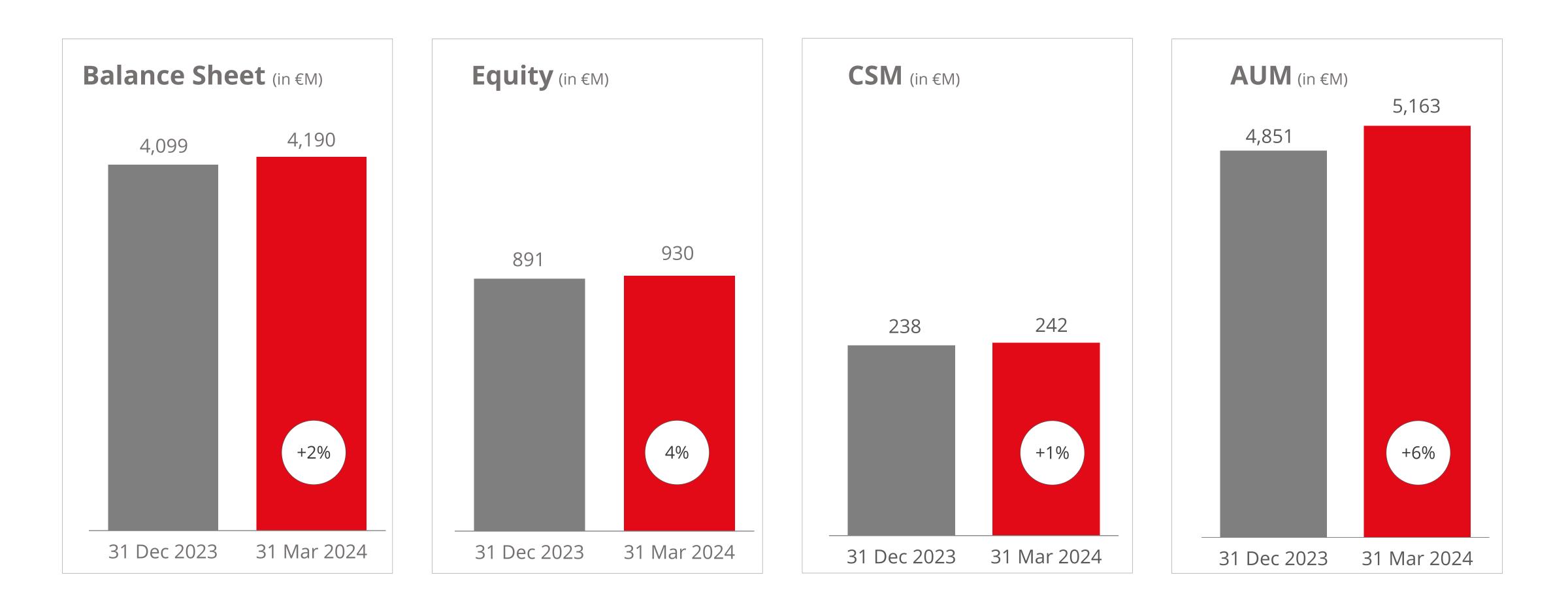
## Key Performance Indicators





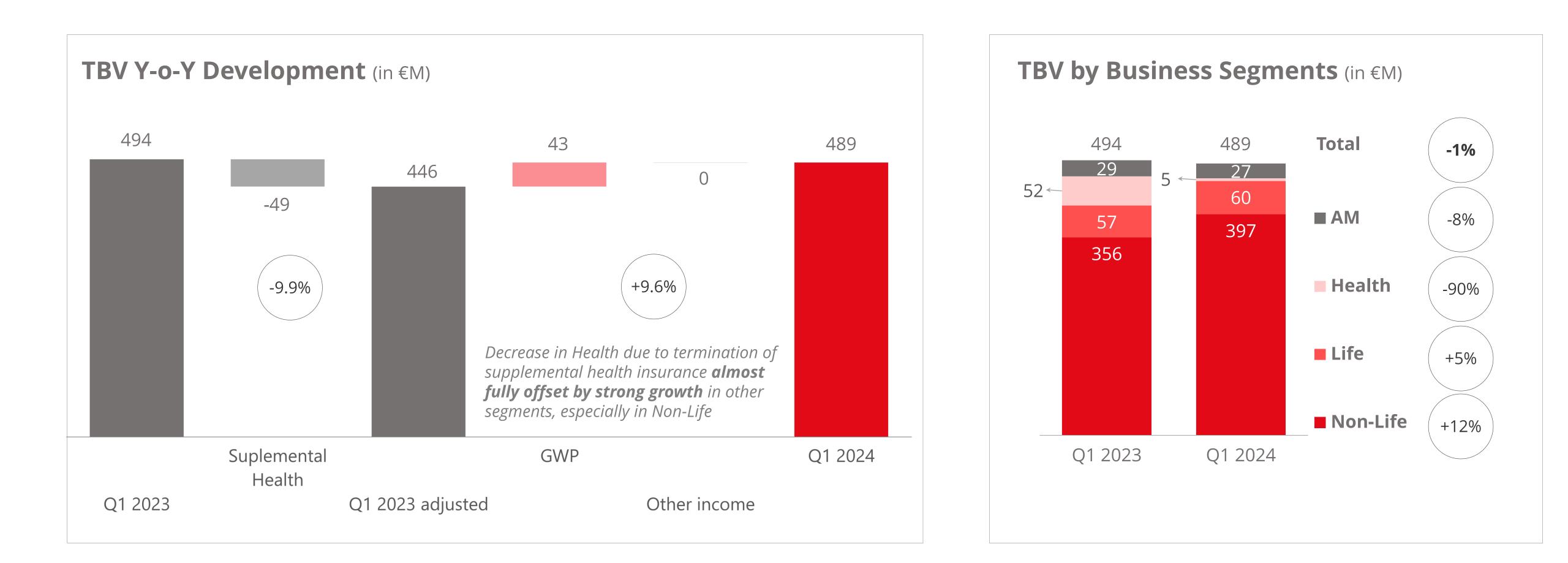


### **Financial Position Indicators**





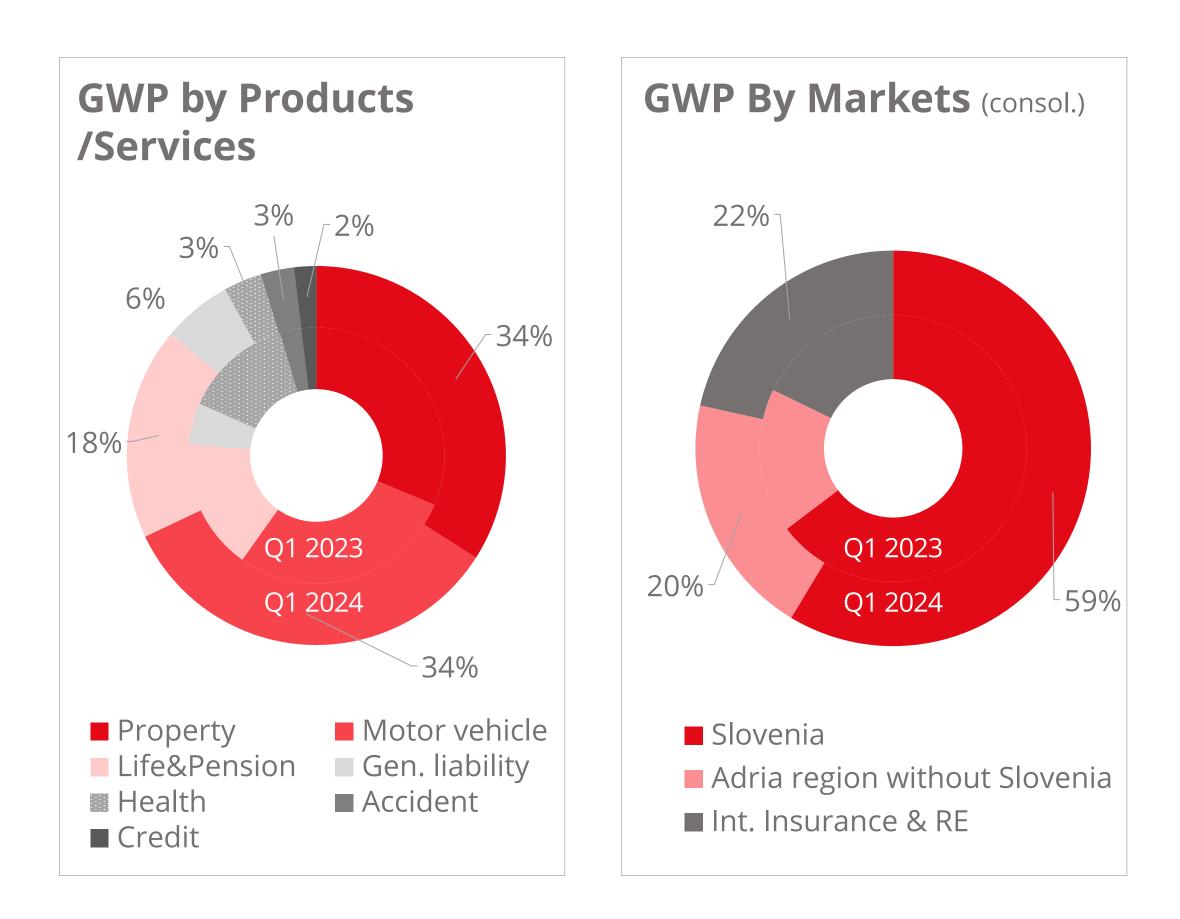
# Successfully Maintained Total Business Volume



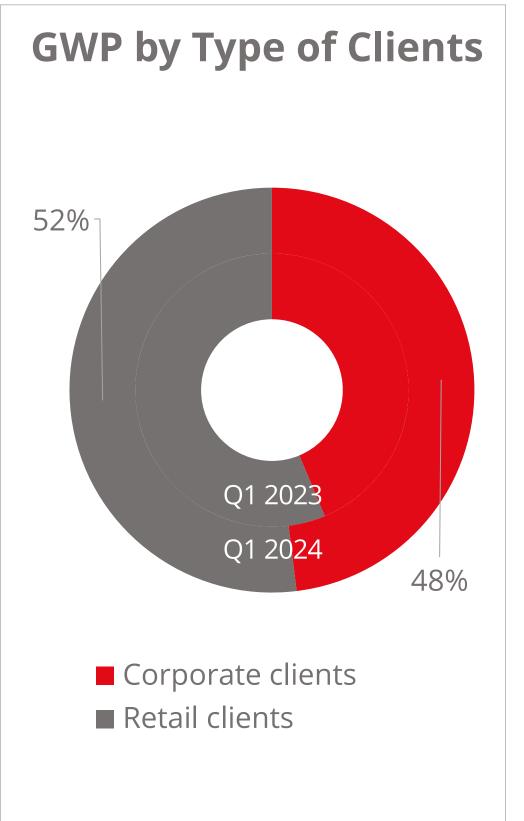




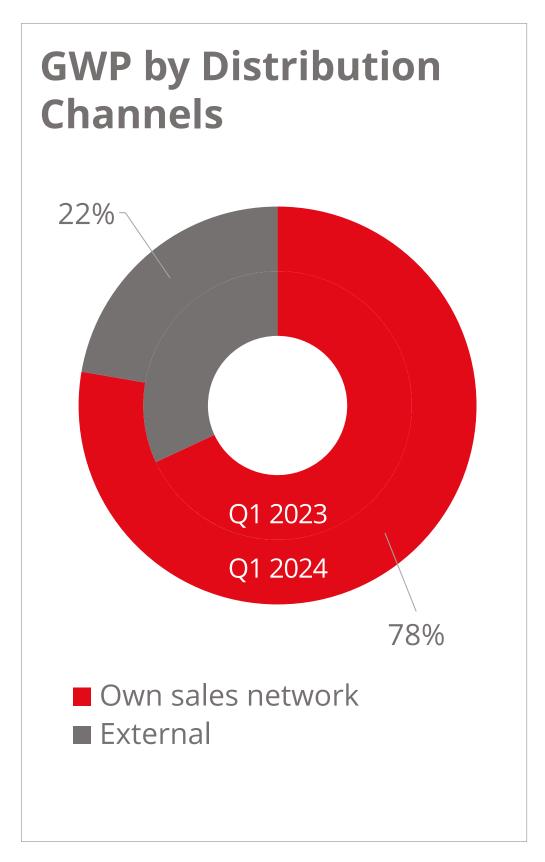
## Well Balanced GWP Structure





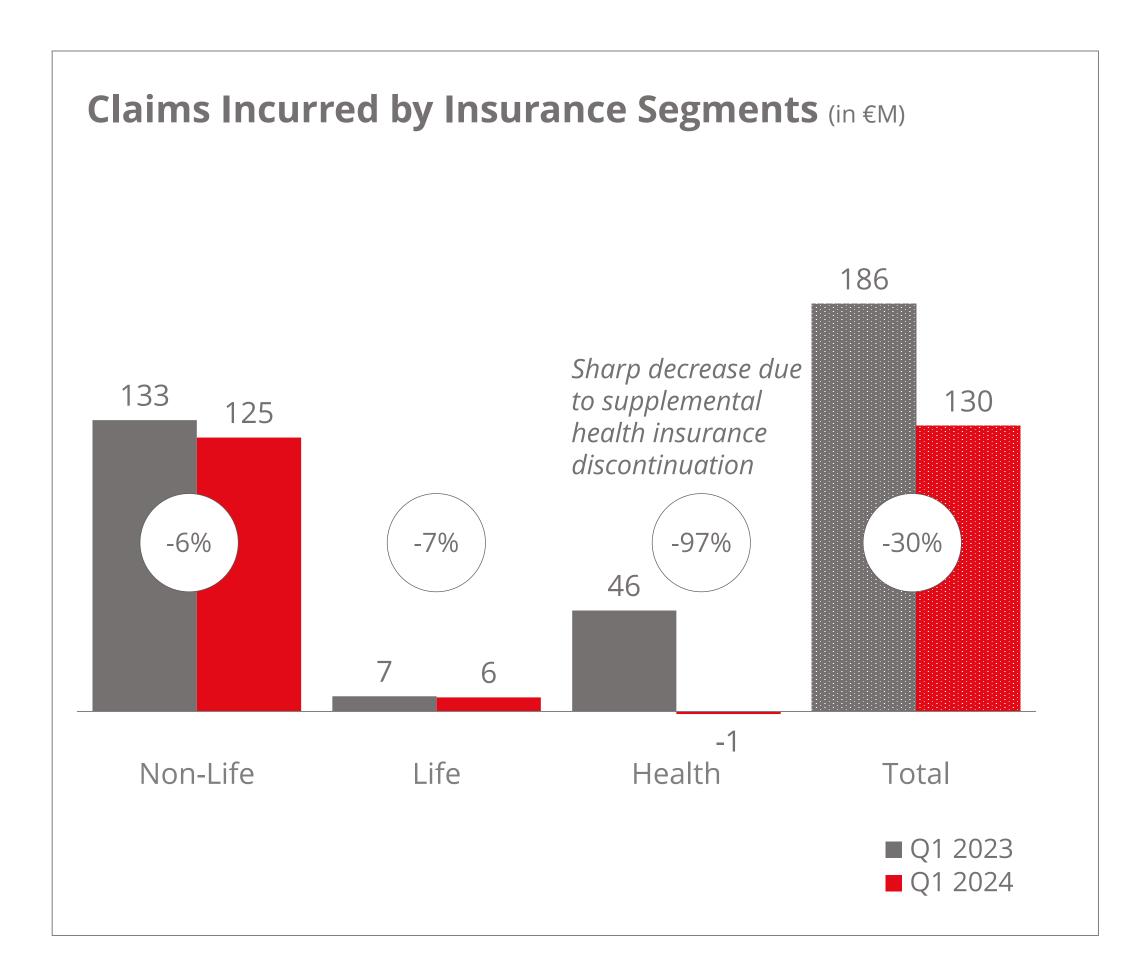


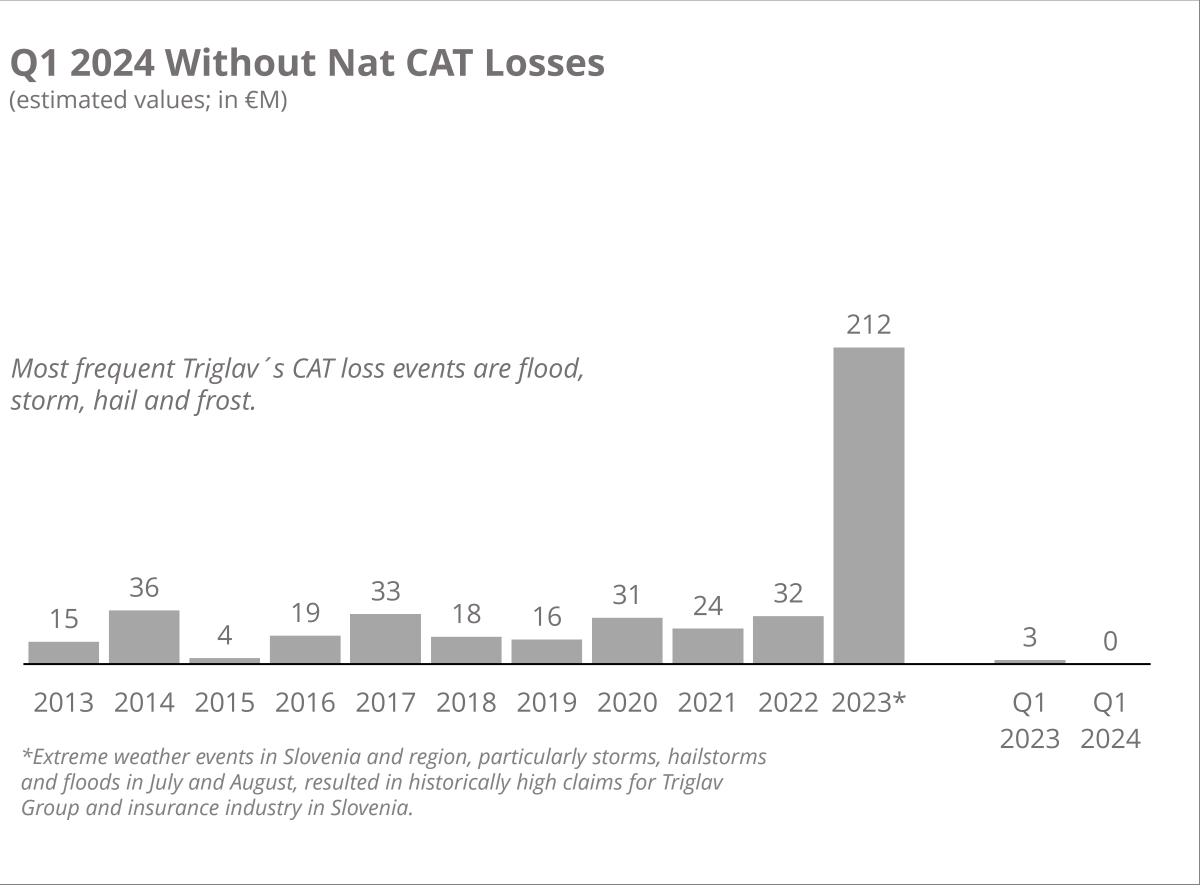
Structure by GWP non-consolidated, RE not included





## Lower Claims Intensity in Q1 2024









# Financial Investments of Triglav Group

**Portfolio structure** (in €M; Insurance portfolios, Unitlinked portfolios and Assets from financial contracts)

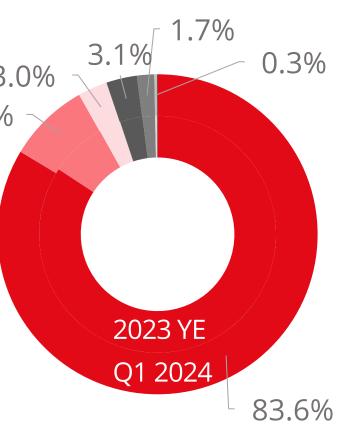
ī		1		
Instruments (in €M)	31 Mar 2024		Index	
Investment property	68.6	68.0	101	Asset Allocatio
Investments in associates	38.5	37.7	102	financial contracts
Shares and other variable- income securities	182.0	168.7	108	3.
Debt and other fixed-income securities	1,851.3	1,860.0	100	8.2%
Loans given	6.6	6.6	100	
Bank deposits	66.0	65.8	100	
Other financial instruments	0.9	0.9	100	
<b>Total</b> (1)	2,213.9	2,207.6	100	
Unit-linked life insurance contract investments (2)	604.2	540.9	112	<ul> <li>Bonds</li> <li>Equity</li> <li>Deposits with b</li> </ul>
Financial investments from financial contracts (3)	690.7	650.0	106	<ul> <li>Deposits with b</li> <li>Investment pro</li> <li>Investments in</li> </ul>
<b>Total</b> (1+2+3)	3,508.8	3,398.5	103	Loans given

### Return on financial investments of insurance portfolios

Return on financial investments <sup>1</sup> (in M€)	Q1 2024	Q1 20
Interest income <sup>2</sup>	10.4	1 1 1
Dividend income	0.0	     
Net gains/losses on financial assets at FVTPL	2.3	     
Net gains/losses on financial assets at AC	0.0	     
Net gains/losses on financial assets at FVOCI	-2.2	     -
Net impairment/reversal of impairment of Financial assets	-0.3	         
Other investment income/expenses	-0.4	-
otal return on financial investments (1) <sup>1</sup>	9.9	
Gains/losses and impairments od nvestments in associates (2)	0.8	, , , , , ,
Total (1+2)	10.7	1
Rate of return on investment without UL	2.0%	2.
<sup>1</sup> Unit-linked life insurance assets excluded		I

<sup>2</sup> Calculated using effective interest method

**on** (united-linked products and cts excluded)



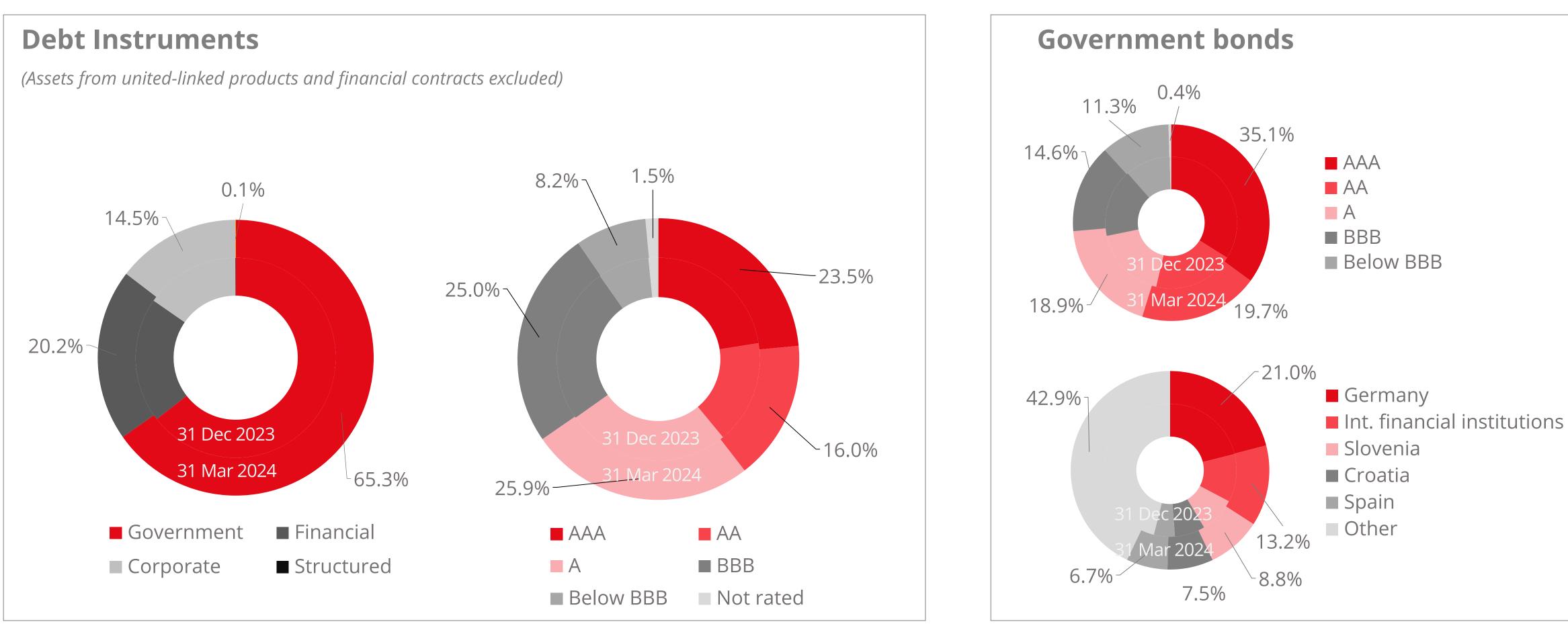
banks operty h associates and joint ventures







# High Quality Bond Portfolio

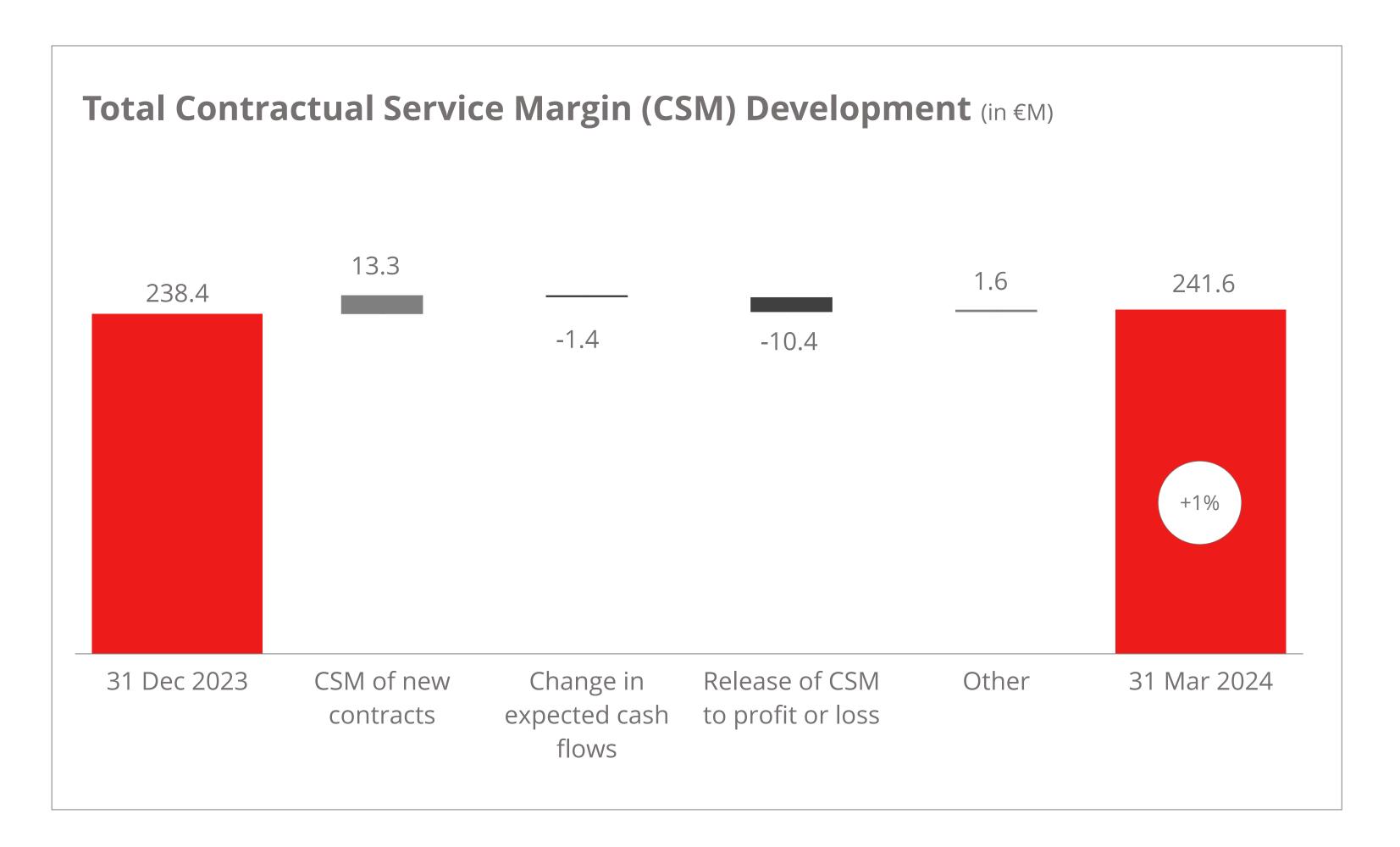








# **Development of CSM**



- CSM of new contracts/CSM: 5.5%
- 84% CSM of new contracts from Life business

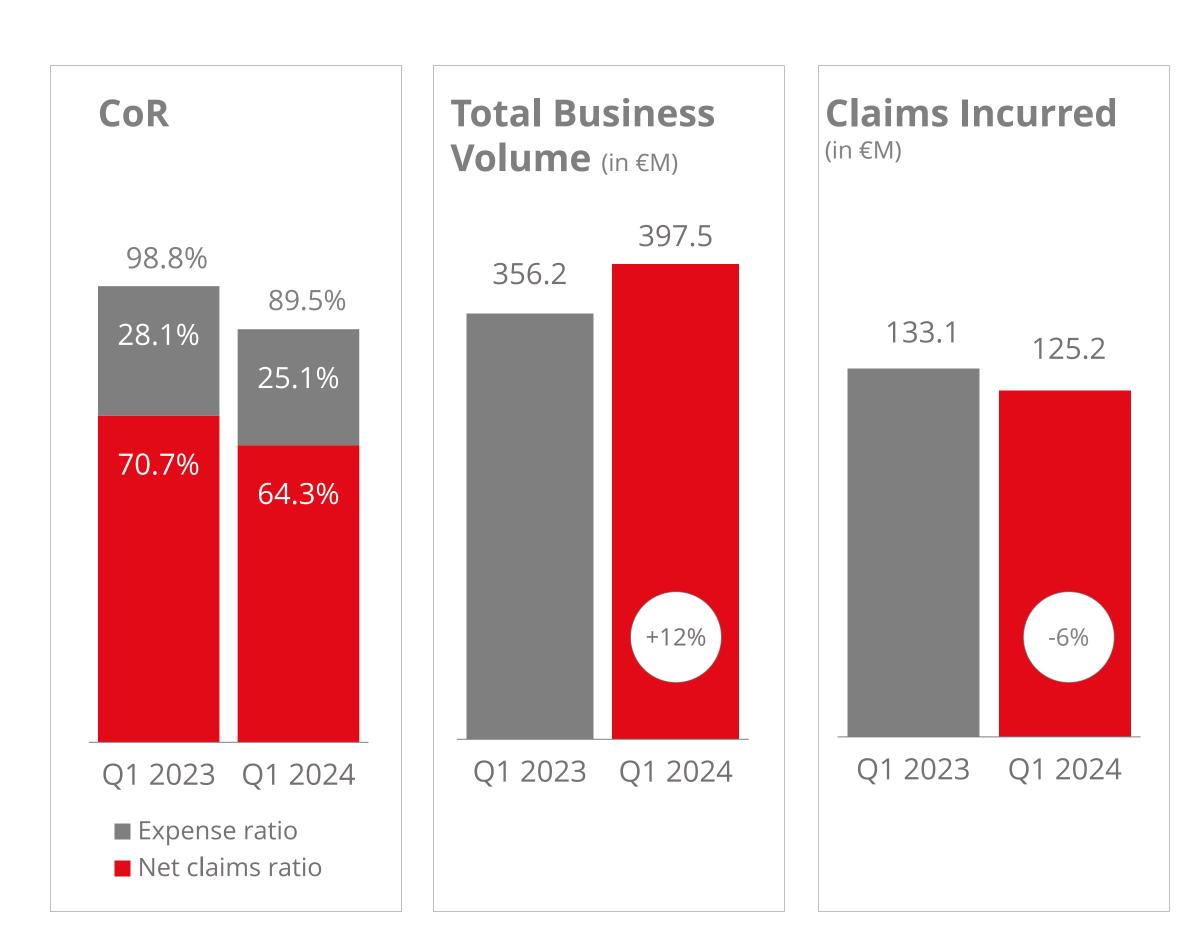
**Contractual service margin (CSM)** includes unearned profit that Company expects to earn from insurance contracts. It is calculated based on expected future cash flows (inflows and outflows), taking into account time value of money and risk adjustment.

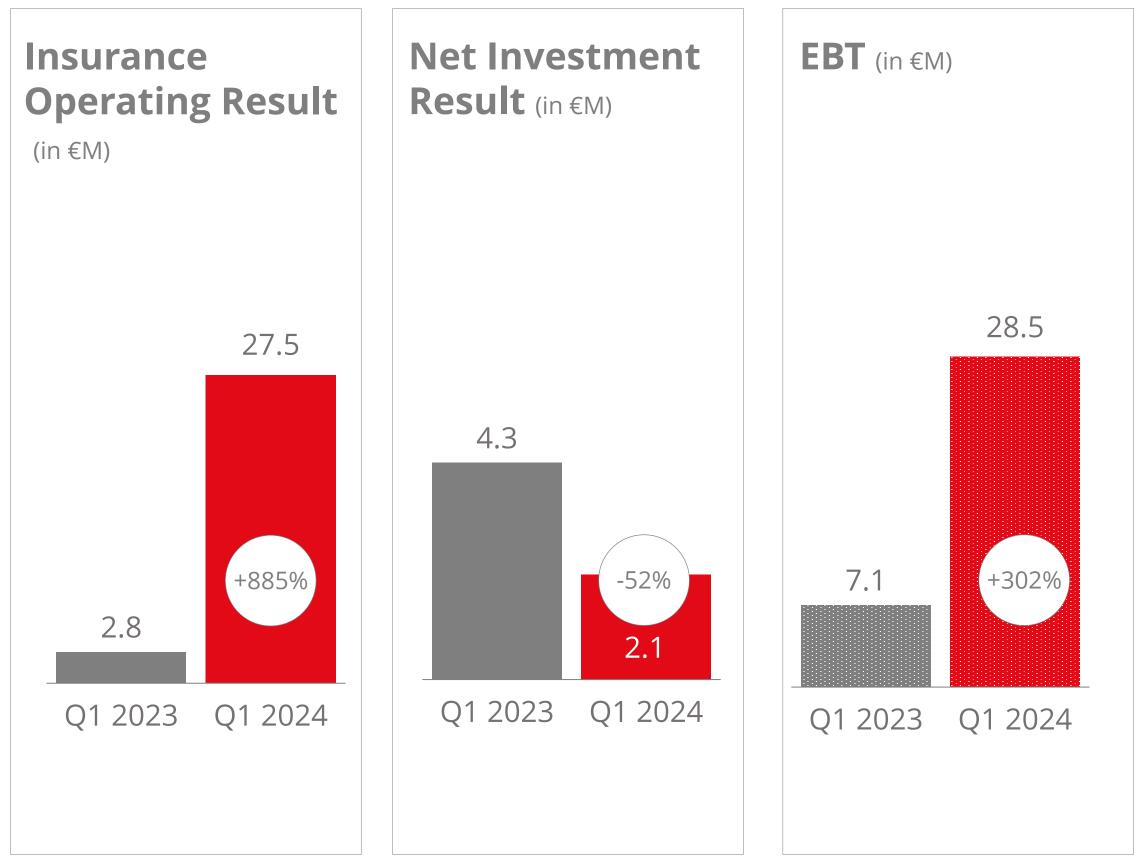






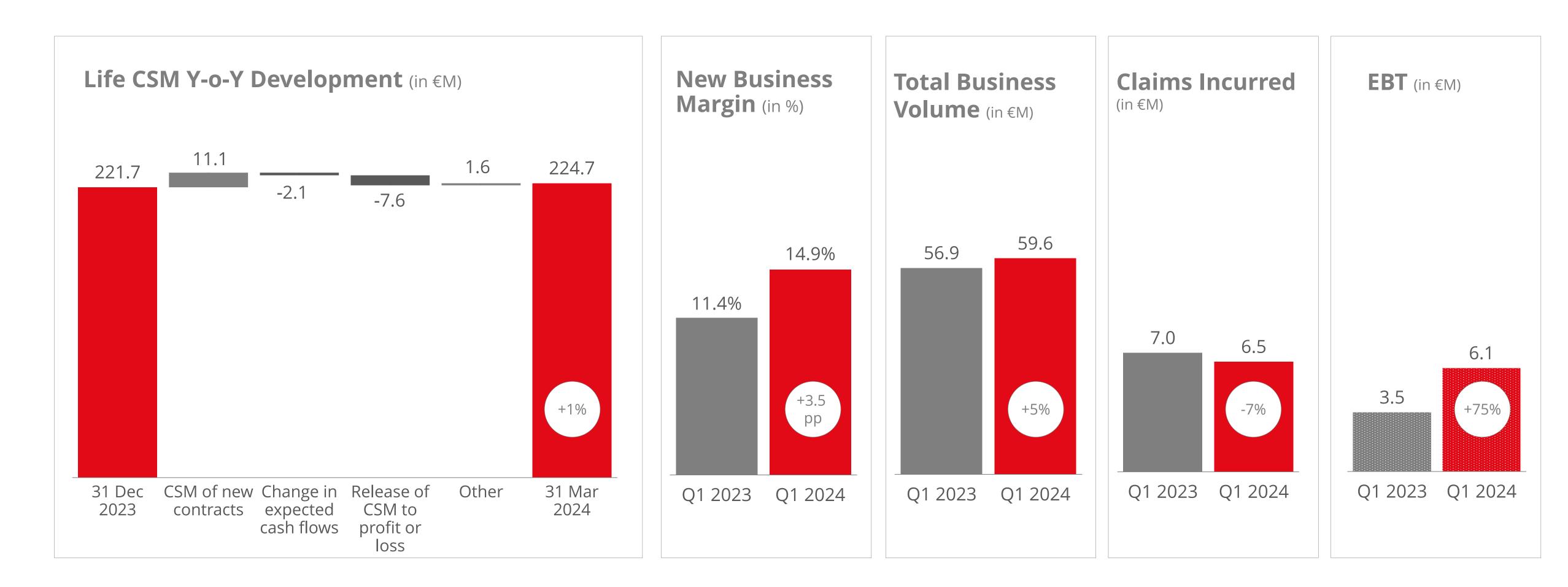
## Segment: Non-Life







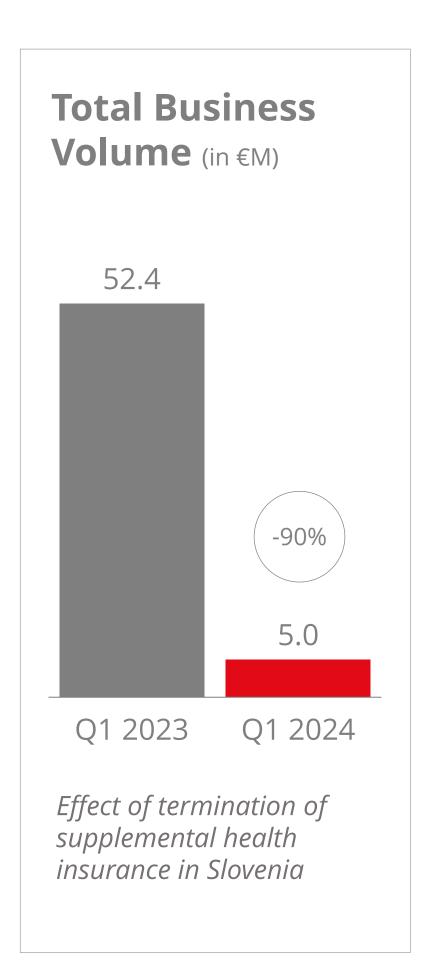
### Segment: Life





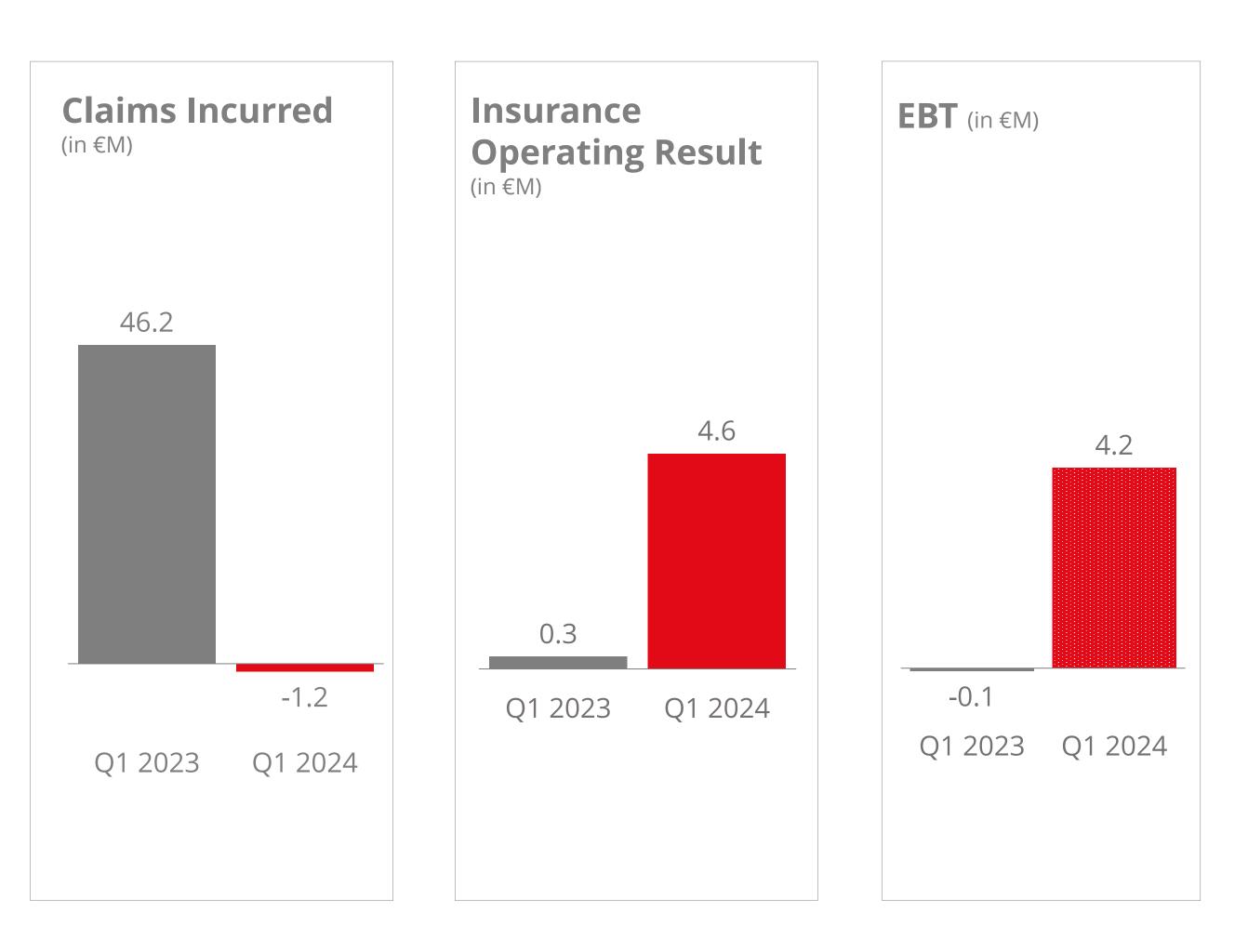


## Segment: Health



Non-consolid. GWP by Markets (in €M)							
(in €M)	Q1 2024	Q1 2023	Index				
Slovenia	5.2	52.7	10				
Serbia	4.6	3.0	153				
N. Macedonia	1.5	1.0	151				
Croatia	1.1	0.6	190				
Montenegro	0.5	0.4	119				
B and H	0.2	0.2	113				
Total	13.2	58.0	23				

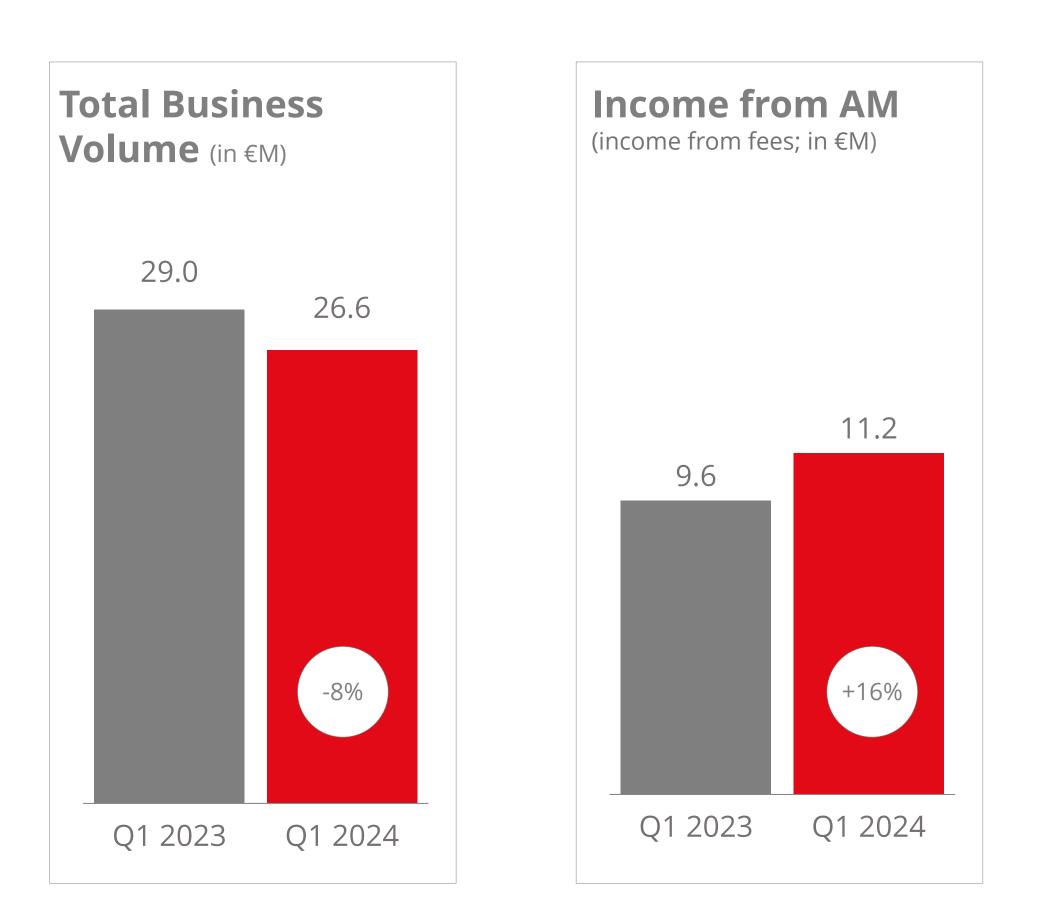
In accordance with its strategy, Triglav Group continues to develop and strengthen complementary health insurance in Adria region markets



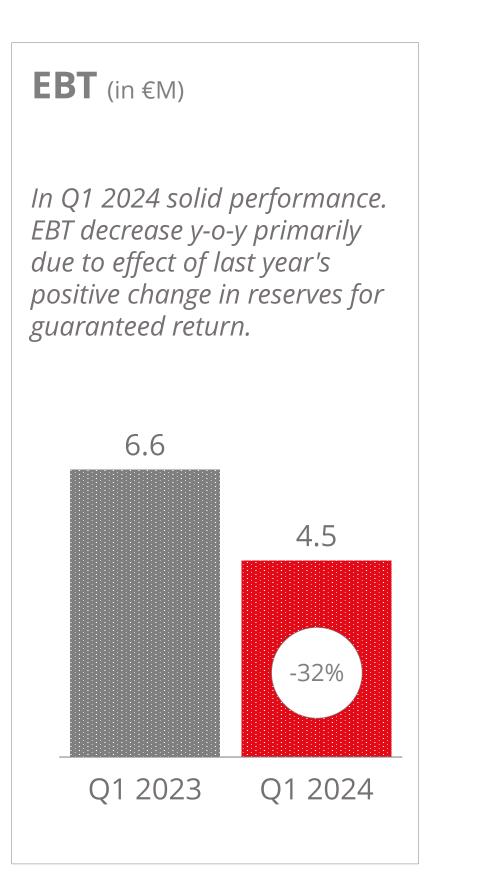


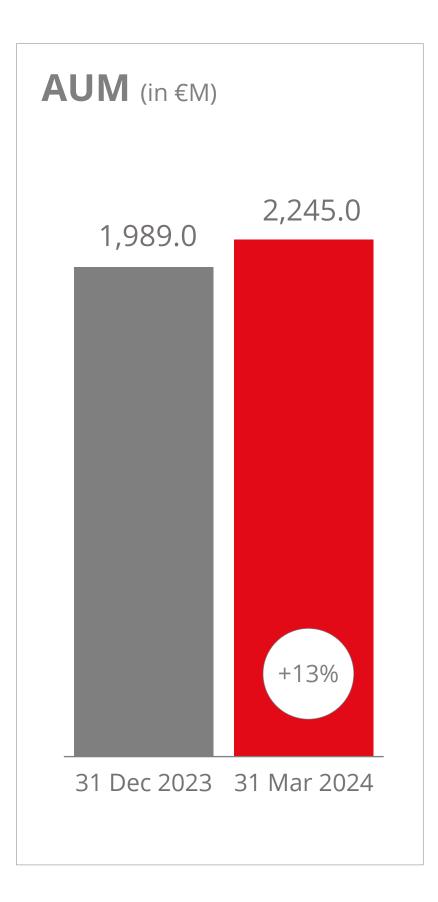


### Segment: Asset Management











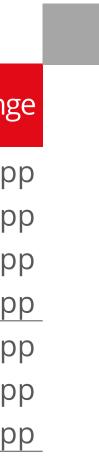
## Q1 2024 Performance at a Glance

		 				1	
P&L Highlights (in €M)	Q1 2024	Q1 2023*	Index	<b>Financial position indicators</b> (in €M)	31 Mar 2024	31 Dec 2023	Index
Total business volume (1+2)	488.7	494.5	99	Balance sheet total	4,190.1	4,099.0	102
Gross written premium (1)	448.7	454.4	99	Equity	929.8	891.1	104
Other revenue (2)	40.0	40.1	100	Asset under management (AUM)	5,162.7	4,851.4	106
Insurance operating result (a)	38.3	7.4	520	Contractual service margin (CSM)	241.6	238.4	101
Insurance revenue	288.3	304.0	95	Number of employees	5,267	5,318	99
Claimes incurred	130.5	186.2	70		   	1	
Acquisition & admin.costs incl. non-attributable items	76.5	77.6	99				
Net reinsurance service result	-42.0	-30.8	136				
Net other insurance income/expenses	-0.9	-2.0	46		ı	'I I	
Net Investment result (b)	5.2	11.3	46		01 2024	01 2022	Change
Investment result	60.8	26.0	234	Key performance indicators	Q1 2024	Q1 2023	Change
Financial result from insurance operations	-56.8	-21.0	271	ROE annualised	17.1%	6.6%	10.5 pp
Change in provisions for unmet guaranteed yield	0.4	5.5	7	Combined ratio NL & Health	87.9%	98.9%	-11.0 pp
Attributable gains/losses on investments in associates	0.8	0.8	101	Claims ratio NL & Health	62.4%	74.1%	-11.6 pp
Result from non-insurance operations (c)	-0.1	-1.5	9	Expense ratio NL & Health	25.5%	24.9%	0.6 pp
Earnings before tax (a+b+c)	43.3	17.1	253	Non-Life: Combined ratio	89.5%	98.8%	-9.3 pp
Net earnings	36.6	14.4	254	Health: Combined ratio	12.6%	99.5%	-86.9 pp
Other comprehensive income	2.1	7.6	28	Life: New business margin NBM	14.9%	11.4%	3.5 pp
		1 1			L	 _	

\*The figures for the comparative period differ from those reported for Q1 2023 because last year's figures were reported on an unconsolidated basis and, in addition, some improvements were made to IFRS 17 calculations throughout 2023.



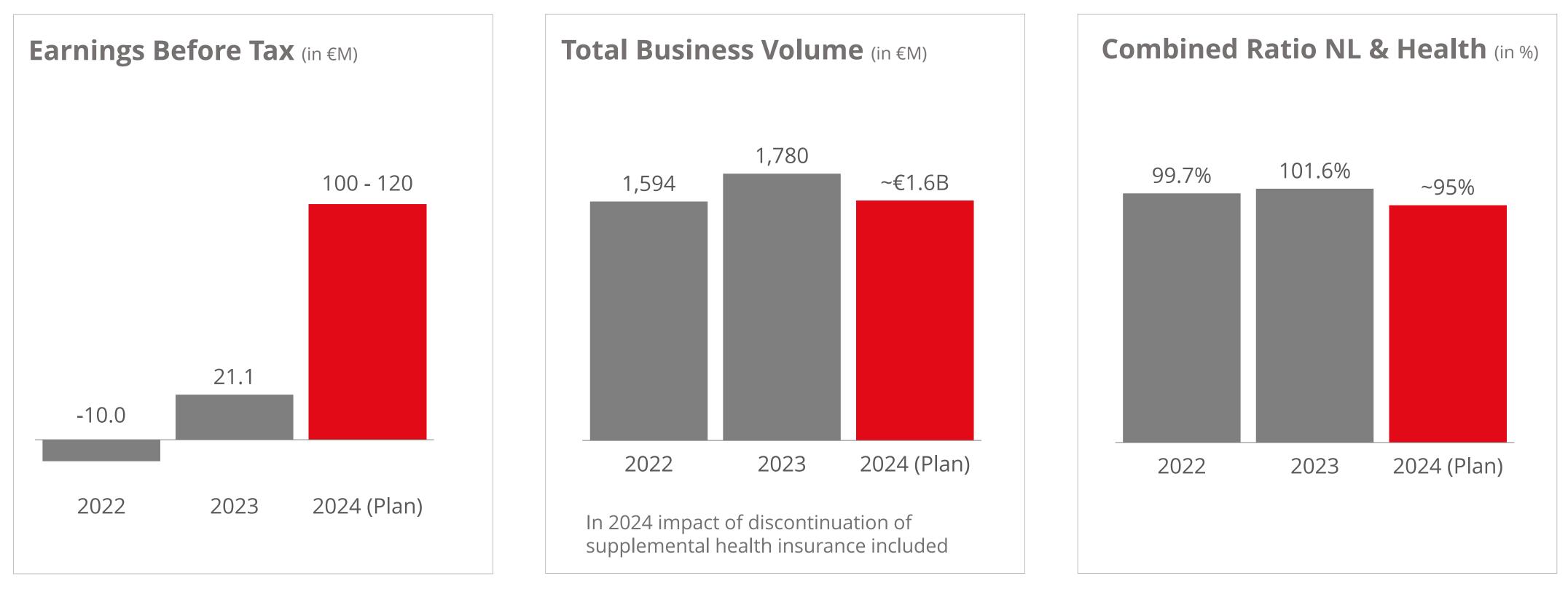






### 2024 Outlook

At Q1 2024 annual profit guidance confirmed. Continued focus on growth, development activities and improved client-centric approach.



Group expects macroeconomic situation to improve in 2024. Its performance will depend on financial market trend, impact of termination of supplemental health insurance, reinsurance coverage and market potential of its markets.





## 2024 Financial Calendar

	Planned date <sup>1</sup>	Time <sup>1</sup>	Type of anno
	Wednesday, 6 March 2024	8:30	Preliminary
	Friday, 29 March 2024	8:30	Audited ann
	Friday, 26 April 2024		Convocatior distribution
	Tuesday, 21 May 2024	8:30	January – Ma
. –	Tuesday, 4 June 2024		General Mee
       	Thursday, 22 August 2024	8:30	January – Ju
- •	Wednesday, 20 November 2024	8:30	January – Se

<sup>1</sup> Central European Time. Dates and times are provisional and are subject to change.

### ouncement

y key figures 2023

nual report for 2023

on Notice of General Meeting of Shareholders on n of profit

March 2024 Results

eeting of Shareholders and notice of its resolutions	
une 2024 Interim Report	           
eptember 2024 Results	



### For more information, please contact

### **Investor Relations Department**

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